Forging an Effective Threat Assessment Team
Did he make a threat? Does he pose a threat?
“Leakage”
from the overflow of his heart his mouth speaks

From the Secret Service Exceptional Case Study:

- Incidents of school violence were rarely sudden, impulsive acts
- Prior to the incident other people knew about the attacker’s idea and/or plan to attack
LEAKAGE

Students
Observations
Overheard
Confessions

Parents
Concerns
Dynamics
Family Situation

Staff
Assignments
Discipline
Judgement
Training

Online
Postings
Idolization
Anonymous

LE
History
Affiliation
Victimization

Community
Crimes
Association
Assessment
Analysis
Action

Process
Assessment

- Document Review
- Interviews
  - Subject
  - Parents
  - Peers
  - Practitioners
  - Teachers
- Research
  - Criminal
  - Social Services
  - Online
Process

Assessment Analysis

- Review the collected information
- Fill holes
- Team Analysis
  - Mental Health Professional
  - Building Administrator
  - Educational Representative
- Complete an analytic protocol
Process

Assessment
Analysis
Action

- Based on Protocol
- Plan for moving forward
  - Re-entry plan
  - Safety plan
    - Role assignments
    - Review Timeline
- Wrap-up Meeting
  - Parents/Student
  - Victims
Assessment

Analysis

Action

Process

Protocol

Research-based

Comprehensive

Documentation

Flexible

Question banks
Critical Roles: Initial Attack
Lead Investigator
Mental Health Professional
Building Administrator
Security

Critical Roles: Assessment
Mental Health (outside)
Legal
Law Enforcement

Critical Roles: Analysis
Lead Investigator
Mental Health Professional
Building Administrator
Psychologist/Psychiatrist
Special Education/Placement

Critical Roles: Analysis
Lead Investigator
Mental Health Professional
Psychologist/Psychiatrist
Special Education/Placement
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<td>Competency</td>
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<td>Question banks</td>
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IT'S DANGEROUS TO GO ALONE! TAKE THIS.
Action Items

Identify the Core Team

Develop/Research/Purchase a Protocol

Communicate the Process

Train Stakeholders

Claire Davis, Arapahoe HS
## Additional Resources

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<th>Association of Threat Assessment Professionals (ATAP)</th>
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<tr>
<td>American Society for Industrial Security (ASIS)</td>
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<td>Campus Safety Magazine</td>
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<td>Journal of Threat Assessment and Management</td>
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<td>Security Management</td>
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<td>ATAP: Annual Conference, Anaheim CA</td>
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<td>ASIS: Regional Training Opportunities</td>
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