

4. TEAMWORK & COLLABORATION

teacher for help.

problem **together**, I can ask my

With guidance, I can help

address the challenge.

brainstorm ideas for addressing the

challenge and take active steps to

Build collaborative relationships, work effectively within a team structure, and negotiate and manage conflict.



as well as its impact on people, process or outcomes.

and outcomes.

I can use personal reflection, analysis, and/or input from others to

identify any role I may have played in its development and/or what

I can work with others to choose and implement a plan for addressing

the challenge in a positive and constructive way, for anticipating and

overcoming obstacles that emerge, and for reflecting on both process

	LEVEL 1	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5	LEVEL 6
collaborative going	With guidance, I can work with my team to say what we are going to do and when we are	I can learn about what my teammates like to do and share what I like to do.	I can learn about my teammates' strengths and share my strengths.	I can learn about the strengths , perspectives , and capabilities of my teammates and share my own.	I can learn about and find ways to acknowledge and/or celebrate the strengths, perspectives, and capabilities of my teammates and share my own.	I can learn about and find ways to acknowledge and/or celebrate the diverse strengths, perspectives, and capabilities of my teammates and share my own, and collaborate in allocating tasks.
	going to do it.	With guidance, I can work with my team to create a goal for our project. With guidance, I can help create and implement a step-by-step plan for our project or task.	I can work with my team to create a specific goal or purpose statement and success criteria. I can work with my team to develop and implement a detailed project plan that includes milestones and due dates. I can check in to see how my teammates are doing as we are	I can work with my team to create a specific goal or purpose statement, and ensure we have a clear and shared understanding of success criteria. I can collaboratively develop and implement a detailed project plan that includes milestones, due dates, and key tasks. I can regularly and responsively check	With teammates, I can establish a clear, shared understanding of the purpose , goals , and success criteria for a task or project. I can collaboratively develop and implement a detailed project plan that includes milestones, due dates, key tasks, and a process for monitoring progress . I can regularly and responsively check in to see how my teammates are doing as we are working and offer actionable support and encouragement as needed.	With teammates, I can establish a shared understanding of purpose, goals, and success criteria for a task or project, as well as to anticipate and develop strategies for potential issues or challenges (e.g., limited resources, interpersonal or cultural "misses," decision-making protocols). I can collaboratively develop and implement a detailed project plan, leveraging relevant tools or technologies to support key project management functions, as well as agreed-upon processes for monitoring our progress individually and collectively.
			working and offer encouragement as needed.	in to see how my teammates are doing as we are working and offer encouragement as needed.		I can regularly and responsively check in to see how my teammates are doing as we are working and offer encouragement or help facilitate support as needed.
4.2 Contribute to team roles	I can explain my role on my team and how I will help my team complete its work.	its goals. With guidance, I can create a		I can explain my role and responsibilities and how those of each teammate are important to the team meeting its goals.	I can explain how my role and responsibilities support, interact with, and depend on those of my teammates and help the team meets its goals. I can work with my team to select and use relevant tools to support key project management functions (e.g., notifications, gantt charts, role assignments, time allocations). I can create a plan to fulfill my responsibilities that is aligned to the team's plan. I can make adjustments to my plan as needed to make sure my work is completed and integrated into the work of my teammates.	Using my understanding of my role, responsibilities, and the team's goals, I can create a detailed, feasible plan for fulfilling my responsibilities that is appropriately timed to the workflow of my team.
and responsibilities	With guidance, I can create a plan to complete my tasks. I can ask for help when I need it.		its goals. I can create a plan to complete my tasks on time. If I need help, I can seek it out in advance so that I finish my work on time.	I can work with my team to establish a way that we will share our work during the work process. I can create a plan to complete my tasks on time and elicit feed back from my team about that plan.		I can work with the team to consistently and effectively implement norms, routines, tools or processes to help optimize our workflow and our collaboration.
						I can adjust my plan or modify my responsibilities as the team's world progresses, in response to the work and feedback of my team.
				If I encounter problems, I can come up with an alternative plan that will help me finish my work on time.		I can anticipate areas where my role or responsibilities intersect with a teammate and clarify responsibilities or plan collaboration in advance.
4.3 Navigate interpersonal conflict	If I notice a problem, I can think about a way to solve it. If I can't solve a problem, I can ask my teacher for help.		can engage my teammates in addressing it. I can work with others to identify possible sauses of the challenge.		I can anticipate and/or notice when an interpersonal problem/issue has emerged while working in a collaborative setting, and I can promptly surface the issue, using strategies to maximize receptivity of the group (e.g., positive framing, "I" statements, avoid blame/shame, open body language, active listening).	I can anticipate and/or notice when a challenge or concern has emerged while working in a group or team setting, and I can promptly surface the issue, using strategies to maximize receptivity that are responsive to relational and/or cultural dynamics. I can work with others to apply relevant tools or frameworks to analyze the context, causes, and contributing factors of the problem/issue at the interpersonal, cultural, and/or institutional level, as well as its impact on people, process or outcomes.
		can try the solution. If my team can't solve a		I can work with others to analyze the context of the problem/issue, and to	I can work with others to analyze the context, causes, and contributing factors of the problem/issue, as well as its impact on people, process, or outcomes.	

identify possible causes or contributing

I can pause to reflect on any role I may

have played in its development.

positive and constructive way.

I can work with others to brainstorm,

select, and implement one or more

ideas for addressing the challenge in a

what specific role that I could play in its resolution (e.g., integrate specific role that I could play in its resolution.

I can use personal reflection, analysis, and/or input from others

addressing the challenge in a positive and constructive way, and for

to identify any role I may have played in its development and/or

feedback, adjust process or roles, account for and repair harm,

I can work with others to choose and implement a plan for

anticipating and overcoming obstacles that emerge.

people, process, or outcomes.

mediate a conversation).